BOULDER COUNTY
HOUSING & HUMAN SERVICES

Hope for the future, help when you need it.
Boulder County DHHS
2015 Budget Hearing
October 28, 2014

Hope for the future, help when you need it.
Boulder County DHHS
2015 BOCC Budget Hearing

Our Mission:

Promoting safe, healthy and thriving communities

BCDHHS is dedicated to supporting and sustaining healthy communities that strengthen individuals and families while promoting human dignity and hope for the future.

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2015 BOCC Budget Hearing

Agenda

• Housing Authority Budget Overview

• Human Services Budget Overview
Boulder County Housing Authority
2015 BOCC Budget Hearing

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### Operating Fund

<table>
<thead>
<tr>
<th>General Admin</th>
<th>North Properties</th>
<th>South Properties</th>
<th>Rural Dev</th>
</tr>
</thead>
<tbody>
<tr>
<td>IC Kitchen</td>
<td>1327 Emery</td>
<td>602 Genesseo</td>
<td>Casa Esperanza</td>
</tr>
<tr>
<td>1410 Emery</td>
<td>821 E Cleveland</td>
<td>Acme Place</td>
<td>Walter Self</td>
</tr>
<tr>
<td>902 Emery</td>
<td>823 E Cleveland</td>
<td>Avolon</td>
<td></td>
</tr>
<tr>
<td>Bloomfield Pl</td>
<td>Cambridge</td>
<td>Beaver Creek</td>
<td></td>
</tr>
<tr>
<td>Catamaran Ct</td>
<td>Cottonwood Ct</td>
<td>Lilac Place</td>
<td></td>
</tr>
<tr>
<td>Catamaran Ct</td>
<td>Cottonwood Ct</td>
<td>Lydia Morgan</td>
<td></td>
</tr>
<tr>
<td>E Saint Clair</td>
<td>Eagle Place</td>
<td>Regal Court I &amp; II</td>
<td></td>
</tr>
<tr>
<td>Meadows</td>
<td>Regal Square</td>
<td>Hillside</td>
<td></td>
</tr>
<tr>
<td>Rees</td>
<td>Sunnyside</td>
<td>Decatur</td>
<td></td>
</tr>
<tr>
<td>Summer</td>
<td>Alkonis</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Wedgewood</td>
<td></td>
<td></td>
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### Grant Fund

<table>
<thead>
<tr>
<th>Wx</th>
<th>REHAB</th>
<th>HCV</th>
<th>TBRA</th>
<th>Housing &amp; Comm Ed</th>
<th>Housing Stabilization</th>
<th>FSS HUD</th>
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</thead>
<tbody>
<tr>
<td>DOF</td>
<td>DOH</td>
<td>HCV</td>
<td>TBRA</td>
<td>CompCons</td>
<td>HC 1-A Primary</td>
<td>HC 1-A Contingency</td>
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<tr>
<td>STX</td>
<td>COB</td>
<td></td>
<td></td>
<td>CHFA HBE</td>
<td>HC 2-1 Contingency</td>
<td>HC CDBG-DR</td>
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<tr>
<td>LEAP</td>
<td>ABR</td>
<td></td>
<td></td>
<td>NWV</td>
<td>ESG</td>
<td>ESG</td>
</tr>
<tr>
<td>ESPLUS</td>
<td>CDBG-DR</td>
<td></td>
<td></td>
<td>AHE Bldg</td>
<td>CDBG Brmfd</td>
<td>CDBG Lgnt</td>
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<tr>
<td>CIP</td>
<td>Unclassified</td>
<td></td>
<td></td>
<td>HC BOCC</td>
<td>Attny Gen</td>
<td>PDPC</td>
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</table>

### Component Units

<table>
<thead>
<tr>
<th>LIH</th>
<th>Low Income Housing Tax Credit</th>
</tr>
</thead>
<tbody>
<tr>
<td>MLF</td>
<td>Josephine Commons</td>
</tr>
<tr>
<td></td>
<td>Aspinwall LLC</td>
</tr>
</tbody>
</table>

- Bedivere
- Carr
- Chester
- Lucerne
- Lynesse
- Mt Gate
- Rodeo
- Sargimore
- Aspinwall 72 Units
- 501 Genesseo
- 503, 513 Gen
- 505 Genesseo
- 507 Genesseo
- 509 Genesseo
- 517 Genesseo
- Finch
- 506 Genesseo
- 608 E Chester
- W Cleveland
- Milo
- Doyer
- LaF Villa W
- Villa West 11
- 712 Genesseo
Boulder County Housing Authority
2015 BOCC Budget Hearing

2014 Successes and 2015 Opportunities

2014 Successes
- Housing portfolio is strong with low vacancy
- Increased affordable housing stock with opening of Aspinwall in Lafayette
- Consolidating BCHA and LHA complete

2015 Opportunities
- BCHA’s partnering with DHHS to integrate programming, including short-term emergency housing
- $2,582,123 CDBG-DR funding awarded
- Higher rent allowances from HUD for the voucher program
- Continued Alkonis development

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2015 Risks

- Housing Stabilization Program funding at risk
- Real estate risk in financing and constructing Aspinwall/Alkonis
- Reductions in funding to major federal programs (e.g., Section 8)
- Flood recovery funding volatility
2015 Budget Assumptions

- Aspinwall (Josephine Commons second phase) stabilize occupancy and conversion to permanent loan in 2nd quarter of 2015
- Rent increase of $10-$20 month for all appropriate units
- Fund 01 cost centers 2451 & 2452 will be funded at 2014 levels ($949,779)
- 95% Occupancy Rate of rental properties
- 2% Merit increase for personnel
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2015 BOCC Budget Hearing

BCHA 2015 Revenues with Component Units
$21,606,142

- Tenant Rental Income $6,050,079 28%
- Grant Revenues $14,375,938 67%
- Transfers In $212,584 1%
- Housing Choice Voucher Admin Fees $516,000 2%
- Mgmt Fee $180,910 1%
- Misc Fee and Interest $270,632 1%

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BCHA 2015 Grant Revenues by Program
$14,375,938

- Weatherization
  - $2,399,067
  - 17%

- Rehab
  - $2,028,024
  - 14%

- Housing Choice Voucher
  - $6,656,532
  - 46%

- Tenant-based Rental Assistance
  - $415,743
  - 3%

- Housing & Community Education
  - $320,000
  - 2%

- FSS Program Coordinator Grant
  - $193,740
  - 1%

- CDBG-DR
  - $1,763,056
  - 12%

- FSS Prgm Coordntr Grant
  - $193,740
  - 1%

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BCHA 2015 Grant Revenues – Weatherization (excludes Admin Fee & Other Income)
$2,362,832

- DOE $848,786  36%
- Severance Tax $751,772  32%
- LEAP $600,274   25%
- Energy Smart Plus $112,000  5%
- CIP $50,000  2%

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BCHA 2015 Expenditures with Component Units
$23,301,798

- Salary & Benefits: $4,469,432 (19%)
- Admin Expense: $2,451,605 (11%)
- Contractual Services: $1,766,970 (8%)
- Client Services/Expense: $9,812,744 (42%)
- Interest Expense: $1,619,326 (7%)
- Operational Expenses: $532,887 (2%)
- Legal & Other Fees: $470,525 (2%)
- Non-Routine: $111,200 (<1%)
- Amortization: $11,325 (<1%)
- Depreciation: $2,055,784 (9%)

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### Boulder County Housing Authority
#### 2015 BOCC Budget Hearing

<table>
<thead>
<tr>
<th>BCHA 2015 Budget</th>
<th>Excluding Component Units</th>
<th>MFPH</th>
<th>Tax Credit Property - Josephine Commons</th>
<th>Tax Credit Property - Aspinwall</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total Revenues</td>
<td>18,726,862</td>
<td>247,336</td>
<td>661,185</td>
<td>1,970,760</td>
<td>21,606,142</td>
</tr>
<tr>
<td>Total Expenditures (operating)</td>
<td>-18,089,607</td>
<td>-153,475</td>
<td>-385,776</td>
<td>-973,522</td>
<td>-19,602,780</td>
</tr>
<tr>
<td>Net Operating Income</td>
<td><strong>637,254</strong></td>
<td><strong>93,861</strong></td>
<td><strong>275,409</strong></td>
<td><strong>996,838</strong></td>
<td><strong>2,003,362</strong></td>
</tr>
<tr>
<td>Non-Op Cash Expenditures</td>
<td>582,922</td>
<td>58,517</td>
<td>221,325</td>
<td>780,471</td>
<td>1,643,234</td>
</tr>
<tr>
<td>Depreciation</td>
<td>704,942</td>
<td>35,344</td>
<td>478,428</td>
<td>837,069</td>
<td>2,055,784</td>
</tr>
<tr>
<td>Net Income</td>
<td>-650,610</td>
<td>0</td>
<td><strong>-424,344</strong></td>
<td><strong>-620,702</strong></td>
<td><strong>-1,695,656</strong> *</td>
</tr>
</tbody>
</table>

* * Planned capital investment in 2015 totals $1,915,156.

The 2015 operating budget is cash flow favorable.

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2015 BOCC Budget Hearing

BCHA CAPITAL Sources & Uses

$1,915,156 allocated CAPITAL to be spent in 2015

Restricted CAPITAL Balance Remaining

- Alkonis Development Fund: $950,000, 24%
  Funded by Human Services IGA + Worthy Cause Award
- Lyons Housing New Construction: $400,000, 10%
  Funded by Human Services IGA
- Existing Property Capital Improvements: $458,000, 12%
  Funded by 2013 Bond + Laurels Sale + Restricted Reserves
- Replacement Vehicles: $57,156, 1%
  Funded by Casa Vista Sale
- Land Bank Development Fund: $50,000, 1%
  Funded by JC Dev Fees

Unrestricted CAPITAL Balance Remaining

- Alkonis Development Fund: $950,000, 24%
- Lyons Housing New Construction: $400,000, 10%
- Existing Property Capital Improvements: $458,000, 12%
- Replacement Vehicles: $57,156, 1%
- Land Bank Development Fund: $50,000, 1%
- Unrestricted Funds Remaining Available:
  $715,643, 18%
  $1,330,131, 34%

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2015 Decision Package Requests

Fund 098
Replace 2001 Jeep Cherokee with used County Vehicle       $  9,308
Replace 2001 Dodge 3500, FULL SIZE VAN with comparable new vehicle  $23,924
Replace 2001 Chevrolet ASTRO Van with comparable new vehicle       $23,924

Requested one-time Fund 098 funding       $57,156
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Boulder County Human Services
2015 BOCC Budget Hearing

2014 Successes and 2015 Opportunities

2014 Successes
- Benefits of integration of safety net services, infrastructure systems, and funding streams
- Strengthened community partnerships
- Enhanced prevention-focused human services via flexible use of funding through IV-E Waiver award
- Increased funding from higher federal enhanced Medicaid reimbursement via the Affordable Care Act
- Favorable state year-end closeouts to cover over-expended allocated programs

2015 Opportunities
- Renewal of Boulder County Human Services Safety Net funds to continue to provide resources for a larger community impact of services
- Year 2 of consolidation of Human Services contracts under the BCDHHS umbrella for more strategic and effective partnering and service delivery
- Child Welfare hotline funding to supplement statewide rollout of focused programming in 2015
- Community of Hope - new opportunities to strengthen our generative safety net
2015 Risks

- Block grant funding level changes made through allocation committees (Child Welfare, Colorado Works, Child Care, County Administration)
- Child Care requirements, including possible impact of HB 1317, exceed expanded funding opportunities
- Child Care spending at the state level may reduce or eliminate surplus distributions at closeout
- Increases in caseloads for self-sufficiency programs due to increasing need, Medicaid/ACA second year expansion, child welfare hotline and slow pace of economic recovery
- Potential impact should Boulder County Flood Recovery 2014 Ballot Initiative 1A not pass
- Potential impact should Boulder County Human Services Safety Net 2014 Ballot Initiative 1B not pass
- Unforeseen natural, economic or other disasters
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2015 Assumptions

- DHHS unbudgeted reserves for disaster emergency operations
- Social Services Fund mill levy at same 1.097 as in 2014
- Human Services Safety Net mill levy at same 0.90 as in 2014
- Consolidation of Non-Profit Community Contracts same funding as in 2014
- Transition of ARC to MHP effective 1/5/2015 ($666,390 pending MHP request)
- No or minimal available HS Safety Net Fund 032 balance
- First six months SFY15-16 major program allocations same as final six months SFY14-15
### 2015 Decision Package Requests

<table>
<thead>
<tr>
<th>Project Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>3460 Broadway Lobby Remodel – BAR 46215</td>
<td>$166,521</td>
</tr>
<tr>
<td>3460 Broadway Break Room – BAR 46215</td>
<td>$60,998</td>
</tr>
<tr>
<td>Coffman St Furniture/Fixtures – BAR 46188</td>
<td>$436,091 (65% contribution)</td>
</tr>
<tr>
<td>Requested one-time use of Fund 012 fund balance</td>
<td>$663,610</td>
</tr>
</tbody>
</table>
Boulder County Human Services
2015 BOCC Budget Hearing

2015 Budgeted Sources of Funds: Sources Totaling $46,557,166

- Intergovernmental Revenues $23,842,851 51%
- Property Taxes $6,258,111 14%
- HS Safety Net 032 (2011 1A) $5,196,286 11%
- HHS Fund 020 (2005 1A) $1,412,286 3%
- HHS contracts Fund 01 $6,180,029 13%
- HHS contracts Fund 020 $2,012,289 4%
- Earned Incentives (Fed/State) $460,131 1%
- Private Grant Funds $1,195,184 3%

Local mill, HHS Funds 01 & 020 and HS Safety Net Fund 032 revenues comprise 45% of budgeted 2015 revenues.

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2015 budgeted base line expenditures balance with budgeted revenues. Approved Decision Package requests and the final 2015 personnel budget upload will yield a net increase in expenditures over revenues.

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2015 Budgeted Uses of Funds: Uses Totaling $46,557,166

- Child Welfare $11,901,917 (26%)
- County Administration $7,521,061 (16%)
- TANF/Colorado Works $7,147,352 (15%)
- County-only Programs $13,028,150 (28%)
- Other State/Fed Pgms $1,919,693 (4%)
- Child Care $2,305,532 (5%)
- Child Support Admin $1,893,360 (4%)
- Core Services $772,499 (2%)
- Other Grant Funds $68,000 (0%)

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2015 Budgeted Uses of Funds: County Only $13,028,150

- Human Services Safety Net (2010 1A) $3,577,944 27%
- Human Services contracts - Fund 01/Various $3,106,952 24%
- Human Services contracts - Fund 01/MHP $3,073,077 24%
- Human Services contracts - Fund 20/MHP $2,012,289 15%
- Non-leveraged private or county funded $1,257,888 10%

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Human Services Safety Net
Total Investments 2011-2014
$20,012,811

- TSN Support
- Basic Needs & Family Stability
- Housing
- Mental Health Services
- Health Coverage
- Child Care


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2015 Budgeted Human Services Safety Net (2010 1A) Spending  

<table>
<thead>
<tr>
<th>Human Services Safety Net Fund 032 Cost Center</th>
<th>2014 Budget</th>
<th>2015 Budget</th>
</tr>
</thead>
<tbody>
<tr>
<td>6810 – Administration</td>
<td>100,000</td>
<td>100,000</td>
</tr>
<tr>
<td>6811 - County Admin - Nonprofits</td>
<td>2,440,459</td>
<td>2,485,094</td>
</tr>
<tr>
<td>6812 - County Admin - Access to Benefits</td>
<td>2,111,192</td>
<td>2,111,192</td>
</tr>
<tr>
<td>6814 - Child Care</td>
<td>500,000</td>
<td>500,000</td>
</tr>
<tr>
<td><strong>Total Expenditures</strong></td>
<td><strong>5,151,651</strong></td>
<td><strong>5,196,286</strong></td>
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</table>
# 2015 Budgeted Human Services (Funds 001 and 020) Spending

<table>
<thead>
<tr>
<th>Description</th>
<th>2014 Budget</th>
<th>2015 Budget</th>
</tr>
</thead>
<tbody>
<tr>
<td>Non-Profit Contracts (transfer-in from fund 001, cost center 1401)</td>
<td>3,106,952</td>
<td>3,106,952</td>
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<tr>
<td>Mental Health Partners – general operational support (transfer-in from fund 001, cost center 1405)</td>
<td>2,519,347</td>
<td>2,519,347</td>
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<tr>
<td>Mental Health Partners – general operational support (transfer-in from fund 020, cost center 5951)</td>
<td>1,899,629</td>
<td>1,899,629</td>
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<tr>
<td>Mental Health Partners – Addiction Recovery Center transition (transfer-in from fund 001, cost center 1405 and fund 020, cost center 5951)</td>
<td>0</td>
<td>666,390</td>
</tr>
<tr>
<td><strong>Total Expenditures</strong></td>
<td><strong>7,525,928</strong></td>
<td><strong>8,192,318</strong></td>
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</tbody>
</table>
Thank you
Boulder County Commissioners
Residents
Partners
County staff

for your on-going support and leadership!