



BOULDER COUNTY
HOUSING
& HUMAN
SERVICES

Hope for the future, help when you need it.

**Human Services Finance Update
Board Meeting
September 25, 2018**

Agenda



- 1) 2019 Human Services Budget Goals and Assumptions
- 2) Preliminary 2019 Budget
- 3) Fund Balance Projections
- 4) Community Investments
- 5) 2019 Decision Package Requests

2019 Human Services Budget Goals



1) Support Critical Programs

- Maximize leveraging opportunities to support programs critical in stabilizing our community, such as child welfare, child care and housing support

2) Strategic FTE Approach

- Target budget reductions equal to 3% of personal services
- Reduce vacant term positions that are no longer needed or if funding has sunset

3) Year-End Fund Balance Target

- Target \$1.5M use of fund balance (HU1) to meet programming needs while providing a level of protection against economic downturn, funding reductions and natural disasters or other emergencies



2019 Human Services Budget Goals

Re-purpose Underspent Funds

- Re-investment of funds into the Child Care Assistance Program, Housing Stabilization Program, and Child Welfare

Identify Additional Funds

- Received grant funds to support and expand the Housing Stabilization Program and Child Care Assistance Program
- Collaborate with local partners to increase our return on investment (e.g. countywide homeless and regional housing work)

More Focused Investments

- Alignment of investments with HHS strategic priorities
- Alignment of investments with programs and areas receiving Federal/state funding cuts or where funds can be leveraged
- Increase data quality and create shared data systems

Leveraging of Community Investments



2019 Assumptions

- ❖ Social Services Fund property tax revenue reflects an anticipated 5.5% increase over 2018
- ❖ Intellectual and Developmental Disabilities and Human Services Safety Net property tax revenue reflects an anticipated 0.437% increase over 2018
- ❖ 2019 personnel costs reflect a 3% increase for merit, market and range
- ❖ SFY19 Child Welfare and Core allocations decreased by 3% or more from last year, whereas CO Works and Child Care increased by 3% or more. The net change for the major allocations is a \$430k increase.



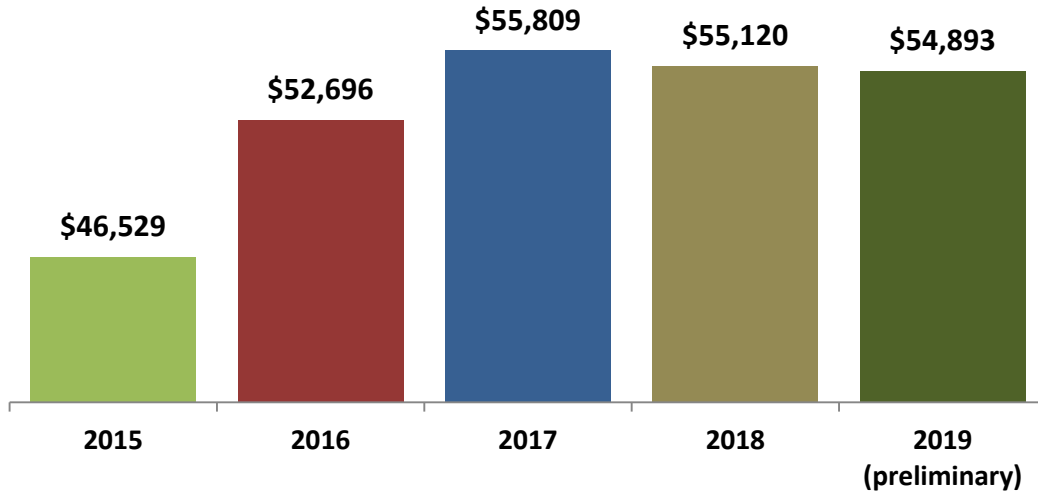
Risks 2019 and Beyond



- ❖ Substantial decreases in major allocation funding from SFY18 to SFY19, including:
 - **4.7% decrease in Child Welfare (adjusted for sub-adopt extraction)**
 - **3.2% decrease in Core funding**
- ❖ Changes to provider rates will increase expenditures:
 - **Child Welfare provider rates – effective July 2018**
 - **Child Care provider rates – interim change effective October 2018 and potential additional changes in July 2019**
- ❖ Statewide increases in spending in the major allocations will result in fewer surplus distribution dollars being available during the closeout process
- ❖ Natural, economic or other disasters

2015-2019 Fund 012 Revenues

Fund 012 Revenue Budget - 5 Years
in thousands \$



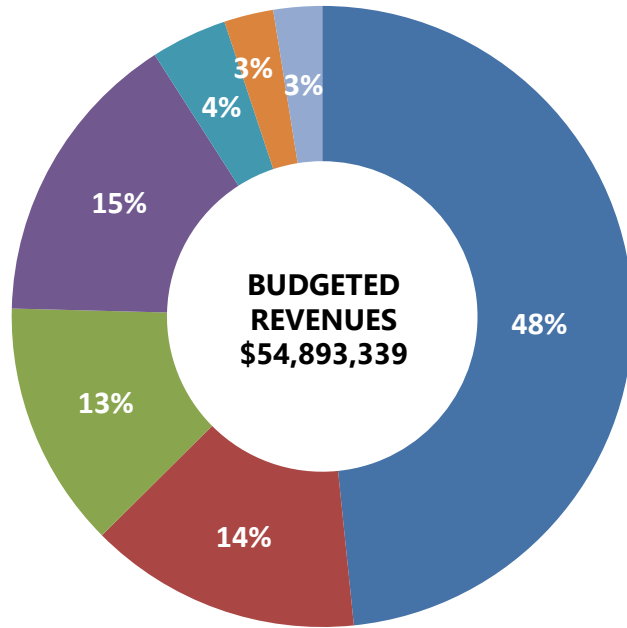
\$226k (.41%) decrease in projected budgeted revenue from 2018 to 2019:

- Child Welfare allocation decreased by \$566k (after adjustment for services no longer paid through it)
- LEAP Admin funding ended October 2018 (\$135k in FFY18)
- IV-E Waiver funding is decreasing and ending in 2019
- 2019 revenues include a \$475k use of TANF reserves not budgeted in 2018



2019 Budgeted Sources of Fund 012 Revenues - by Source

\$ 54,893,339 (Preliminary)



- **Fed/State/Other local \$26,554,334**
- **Property Taxes, \$7,782,834**
- **Human Services Safety Net, \$7,056,192**
- **Community Contracts Funds 01 & 20, \$8,522,220**
- **Other: private, interest, recoveries \$2,177,406**
- **Health & Human Services, \$1,412,286**
- **Human Services Housing, \$1,388,067**

Budgeted Sources of Revenues by Source

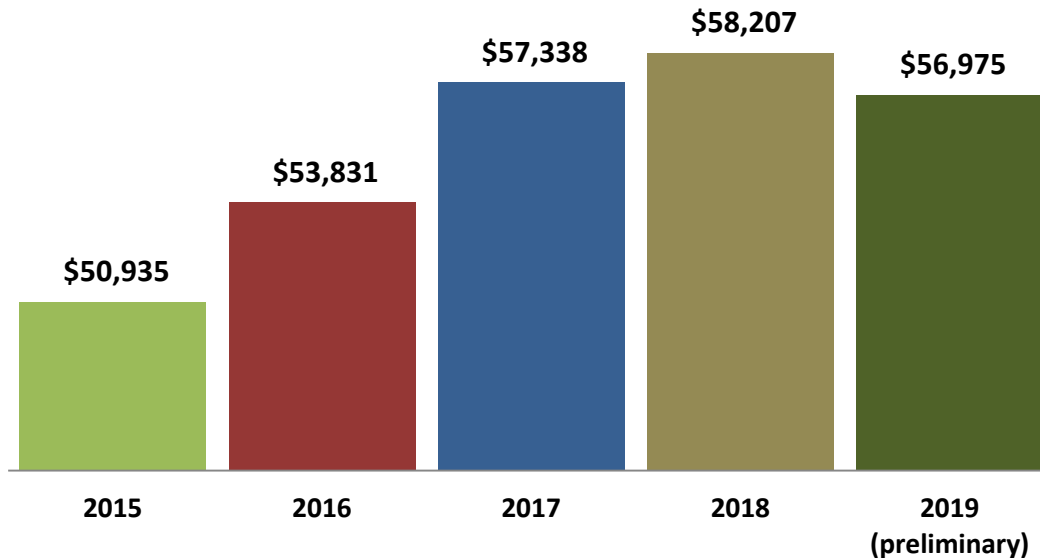
Comparison of 2018 Budget to Preliminary 2019 Budget



Revenues by source - 2 year comparison	2018	2019 (prelim)	\$ incr/(decr)	% incr/(decr)
Fed/State/Other local	27,757,080	26,554,334	(1,202,746)	-4.3%
Property Taxes	7,377,137	7,782,834	405,697	5.5%
Human Services Safety Net	7,025,491	7,056,192	30,701	0.4%
Community Contracts, Fund 01	6,413,725	6,509,931	96,206	1.5%
Community Contracts, Fund 020	2,012,289	2,012,289	-	0.0%
Other: private, interest, recoveries	1,754,216	2,177,406	423,190	24.1%
Health & Human Services	1,412,286	1,412,286	-	0.0%
Human Services Housing	1,367,554	1,388,067	20,513	1.5%
Budgeted Revenues	55,119,778	54,893,339	(226,439)	-0.4%

2015-2019 Fund 012 Expenditures

Fund 012 Expenditure Budget - 5 Years
in thousands \$

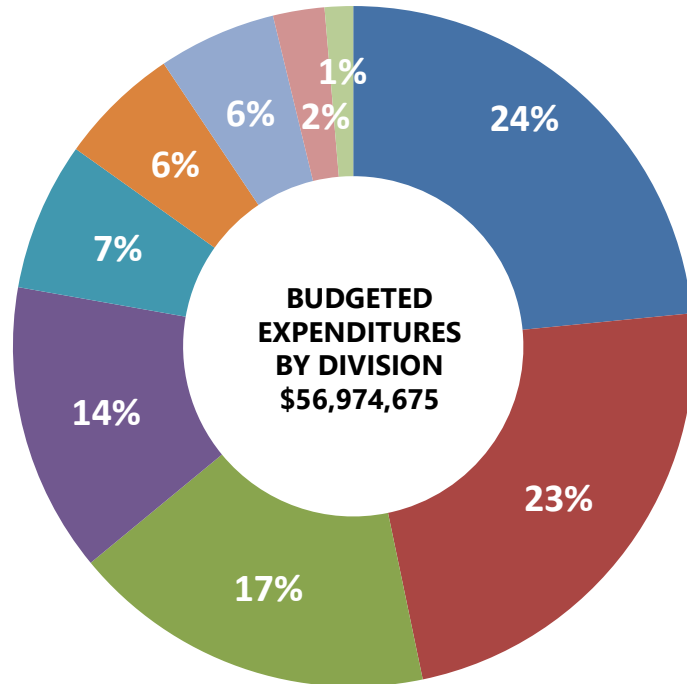


\$1.252M (2.2%) decrease in projected budgeted expenditures from 2018 to 2019:

- Estimated impact of personnel actions is a \$693k decrease
- LEAP Admin spending ended October 2018 (funded at \$135k in FFY18)
- Strategies to reduce county share of costs

2019 Budgeted Expenditures by Division

\$56,974,675 (Preliminary)



■ 4570 Family & Children Services, \$13,360,736

■ 4575 Care Management, \$13,259,905

■ 4587 Community Support, \$9,857,746

■ 4585 Case Mgmt & Community Outreach, \$7,838,652

■ 4555 Business Ops & Systems Support, \$4,021,494

■ 4590 IMPACT (HU2), \$3,281,133

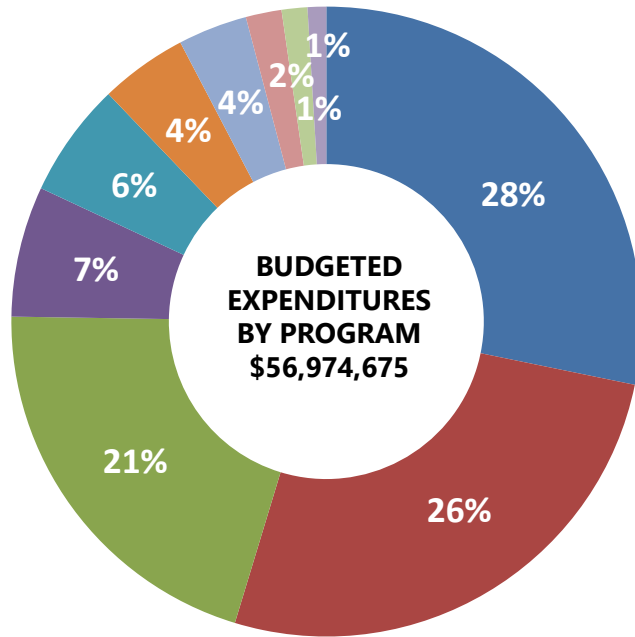
■ 4560 Finance, \$3,193,931

■ 4565 Housing, \$1,393,419

■ 4550 Director's Office & Communications, \$767,658

2019 Budgeted Expenditures by Program

\$56,974,675 (Preliminary)



- Community & Human Services Safety Net Investments, \$16,078,412
- Child Welfare, \$15,080,492
- County Admin, \$11,714,281
- TANF/CO Works, \$3,820,693
- IMPACT, \$3,354,288
- Child Care, \$2,555,874
- Child Support IV-D, \$2,026,005
- Other County Only and Grant Funding, \$1,047,967
- Core Services, \$752,560
- Combined small (< \$200k each) programs, \$544,103

Fund 012 salary & benefits will be updated in 4Q18

Budgeted Expenditures by Program

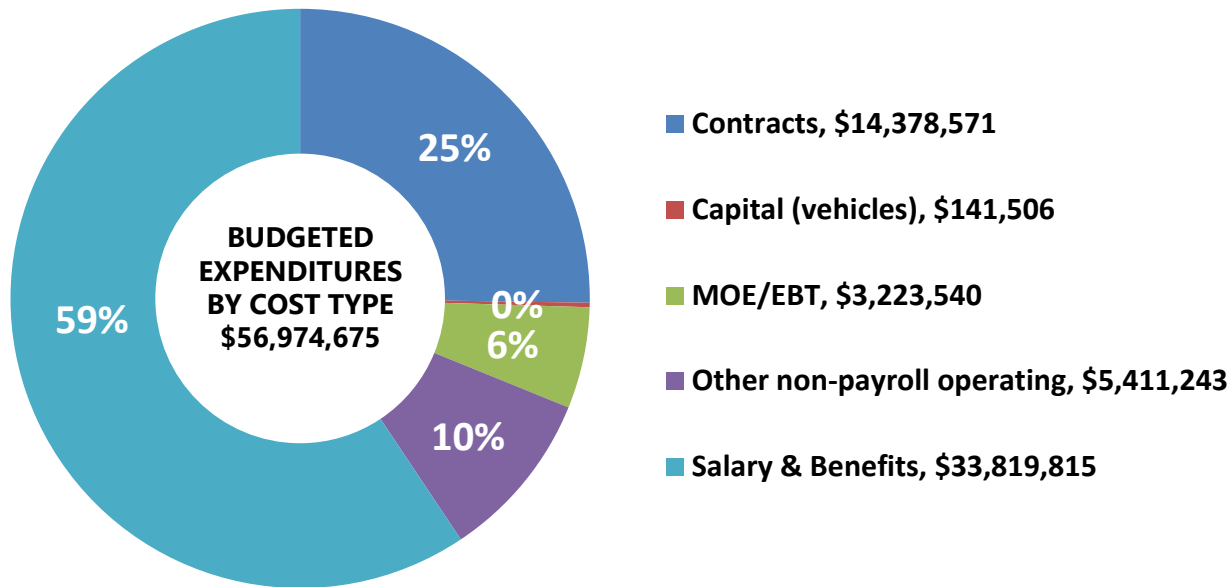
Comparison of 2018 Budget to Preliminary 2019 Budget



Expenditures by Program	2018	2019 (prelim)	\$ incr/(decr)	% incr/(decr)
County Admin	11,892,205	11,714,281	(177,924)	-1.5%
TANF/CO Works	3,486,360	3,820,693	334,333	9.6%
Child Support IV-D	1,975,044	2,026,005	50,961	2.6%
Child Care	4,022,278	2,555,874	(1,466,404)	-36.5%
Child Welfare	15,553,704	15,080,492	(473,212)	-3.0%
Core Services	697,444	752,560	55,116	7.9%
IMPACT	3,222,999	3,354,288	131,289	4.1%
Combined small (< \$200k each) programs	963,227	544,103	(419,124)	-43.5%
Community & Human Services Safety Net Investments	15,951,505	16,078,412	126,907	0.8%
Other County Only and Grant Funding	442,534	1,047,967	605,433	136.8%
Total Uses of Funds by Program	58,207,300	56,974,675	(1,232,625)	-2.1%

2019 Budgeted Expenditures Cost Type View

\$56,974,675 (Preliminary)

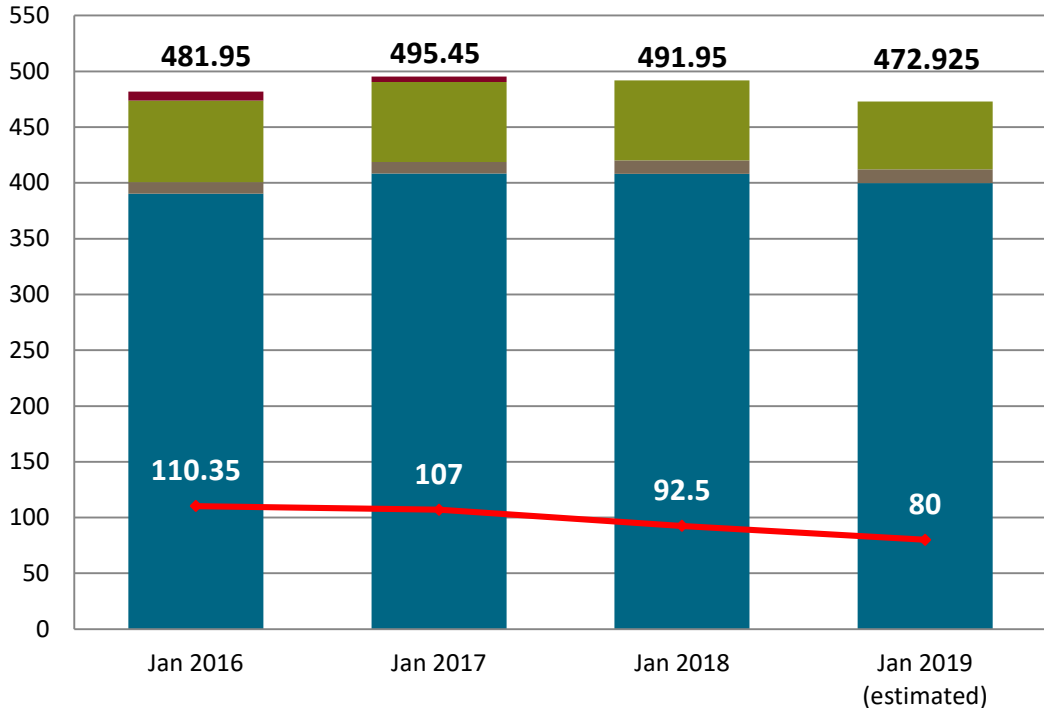


Fund 012 salary & benefits will be updated in 4Q18

Personnel

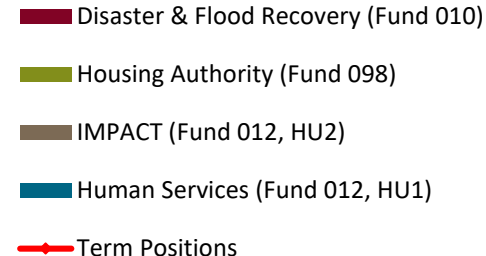


2016-2019 HHS Positions (FTE and Term)



2019 Position Strategies

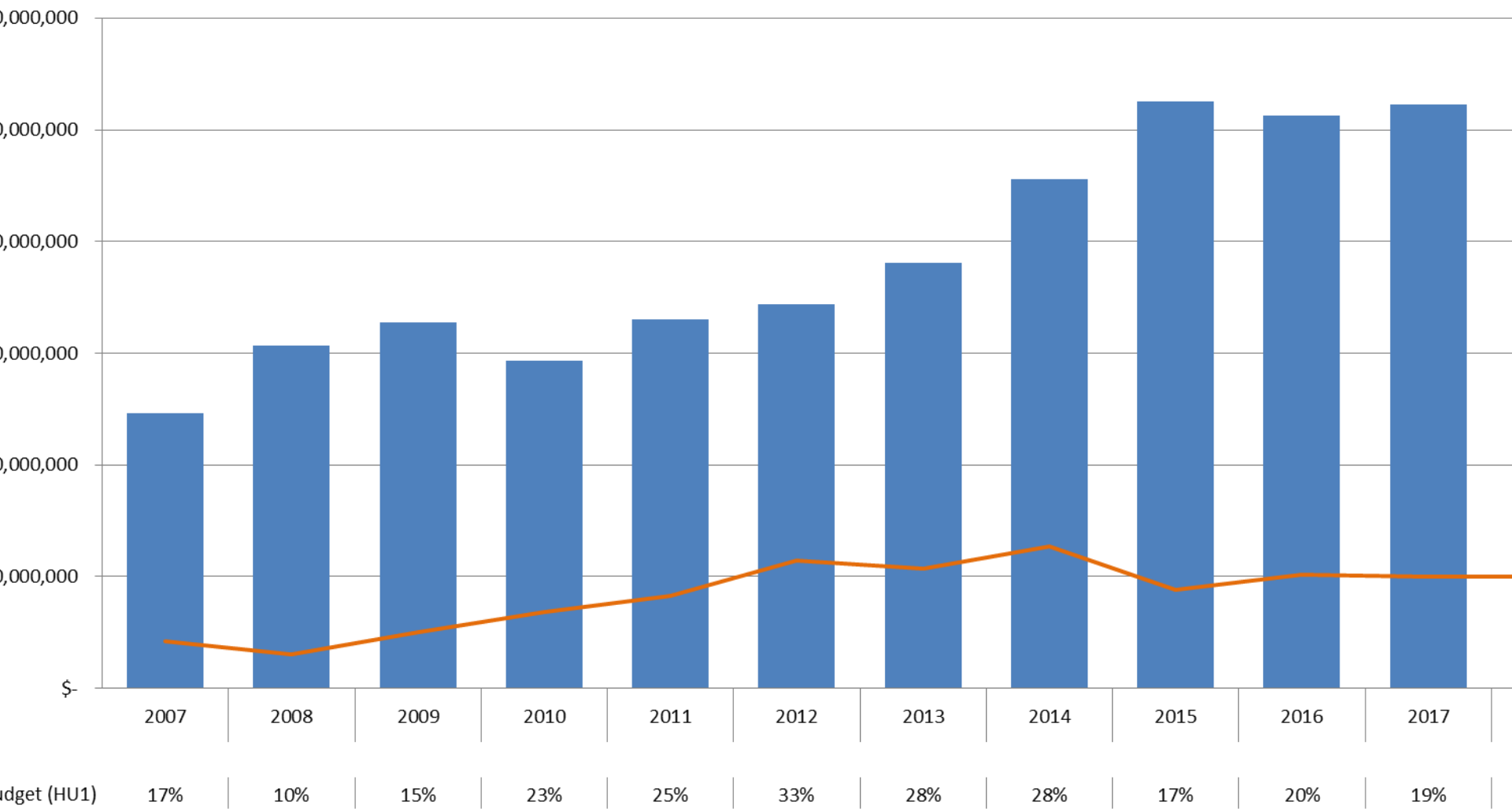
- Focus on reducing Term positions over the next few years through investments in technology to ease workload
- Reduction of 19.025 total FTE
- 12.4 Term positions will sunset in 2018 (8.4 Human Services and 4.0 Housing)



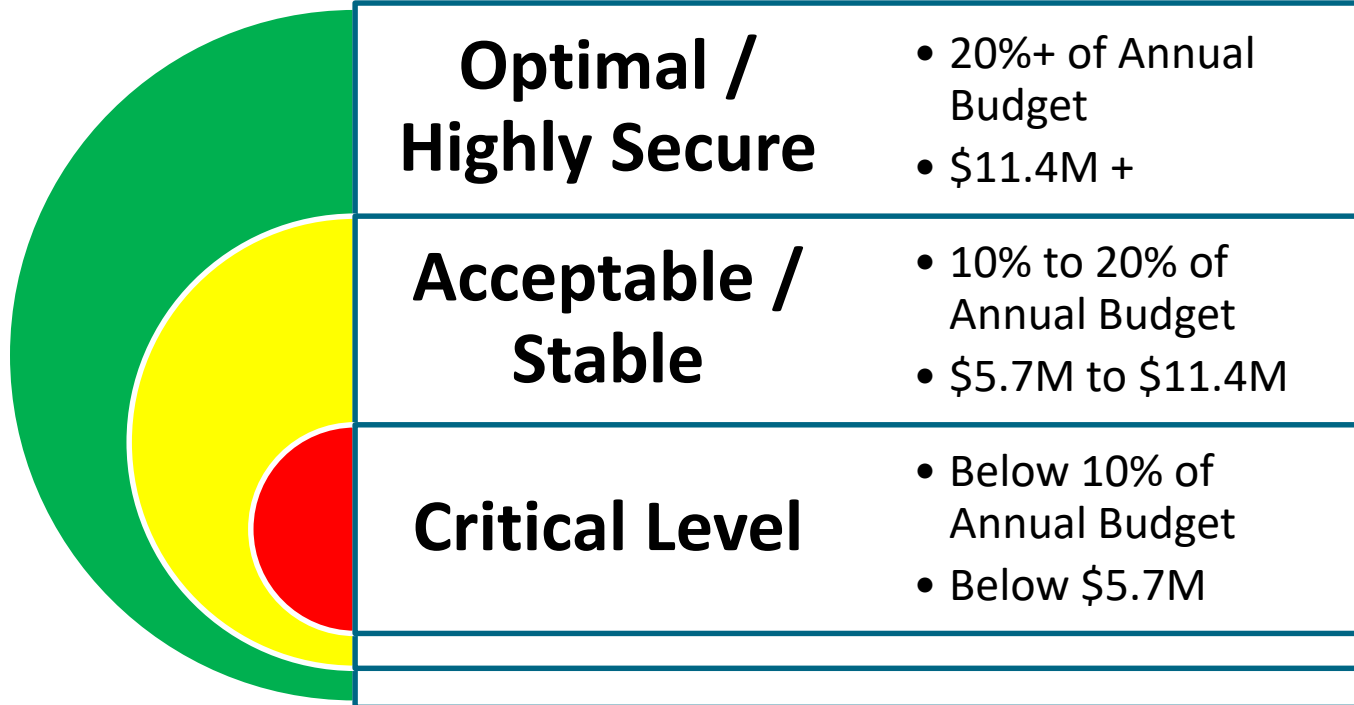
Projected 2019 Fund Balance (Fund 012)

	Human Services (HU1)	IMPACT (HU2)	Total
Projected Starting Fund Balance (Jan. 1, 2019)	10,023,429	2,112,642	12,136,071
Budgeted Use of Fund Balance	(1,499,903)	(698,135)	(2,198,038)
Projected Ending Fund Balance (Dec. 31, 2019)	8,523,526	1,414,507	9,938,033

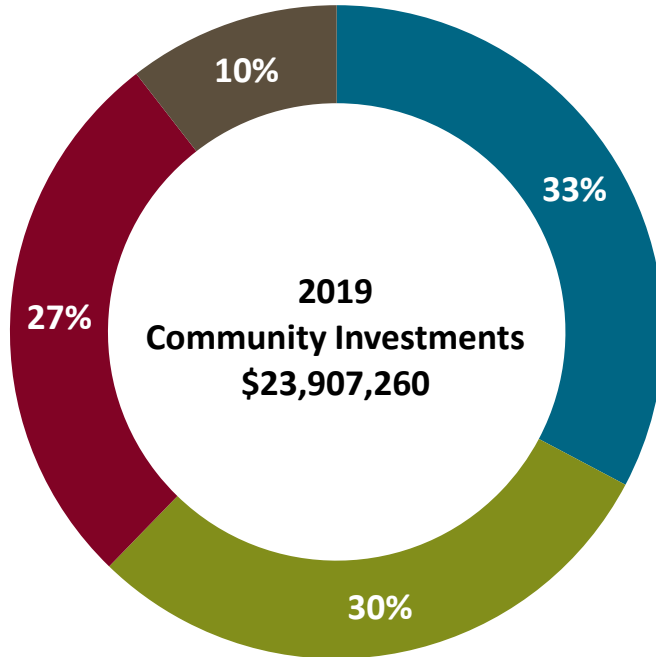




Human Services Fund Balance (HU1)



Community Investments



Investments into the community to:

- Strengthen early intervention and prevention services
- Invest in community-based safety net services
- Promote individual and family stabilization

■ Intellectual and Developmental Disabilities Fund (015), \$7,828,848

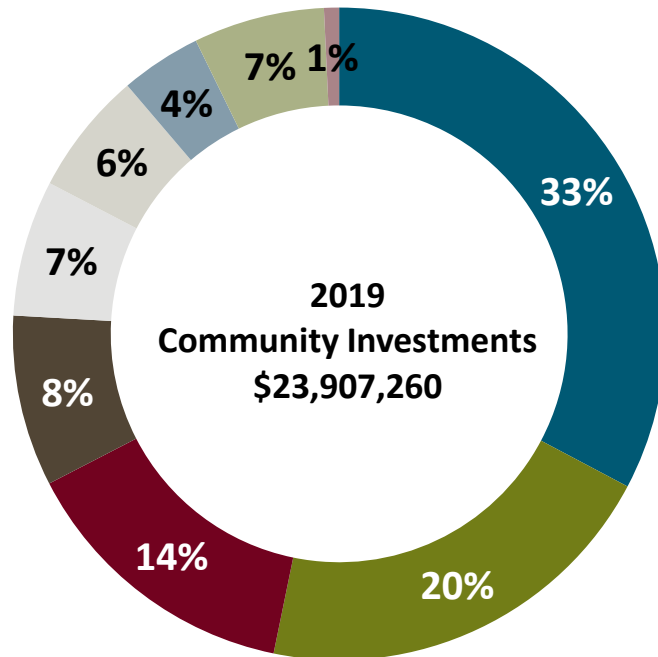
■ Human Services Safety Net, \$7,056,192

■ General Fund (001), \$6,509,931

■ Health and Human Services Fund (020), \$2,512,289

Total Community Investments by Type (Preliminary)

General Fund, HS Fund, HSSN, IDD



- Intellectual & Developmental Disabilities, \$7,828,848
- Mental Health, \$4,895,225
- Child Care/Education, \$3,393,044
- Safety, \$2,027,530
- Housing Stability, \$1,611,786
- Health & Basic Needs, \$1,463,839
- Family Resource Centers, \$956,989
- Additional Program Support, \$1,551,951
- Mid-Year Emergent Community Needs, \$178,048



Community Investments

General Fund (Fund 001) and Health & Human Services Fund (Fund 020)

GF/HHS Fund Investments	2018	2019 (Preliminary)
Mental Health	4,973,725	4,895,225
Health & Basic Needs	1,362,019	1,362,019
Child Care and Education	862,686	862,686
Housing Stability	510,000	510,000
Safety	330,384	426,590
Additional Program Support (IMPACT Care Management, Family Resource Network, Housing Supports)	887,200	893,500
Mid-Year Emergent Community Needs	0	72,200
Total Community Investment	8,926,014	9,022,220

General Fund (001)	6,413,725	6,509,931
Health & Human Services Fund (020)	2,512,289	2,512,289

2019 Highlights

- Continued collaboration with Mental Health Partners to align strategic priorities
- Ensuring the availability of funds to support mid-year emergent needs

Community Investments

Human Services Safety Net (HSSN)



HSSN Investments	2018	2019 (Preliminary)
Child Care and Education	3,167,257	2,530,358
Safety	100,940	1,600,940
Housing Stability	2,016,316	1,101,786
Family Resource Centers	968,940	956,989
Health & Basic Needs	121,820	101,820
Additional Program Support (Child Welfare, eligibility assistance)	650,218	658,451
Mid-Year Emergent Community Needs	0	105,848
Total Community Investment	7,025,491	7,056,192

2019 Highlights

- Additional 0.437% in available funds (preliminary)
- Reduction in HSSN investment for Child Care Assistance Program due to increasing State allocation
- Shift in HSSN investment from housing stability to Child Welfare due to reduction in State allocation
- Ensuring the availability of funds to support mid-year emergent needs

Community Investments

Intellectual and Developmental Disabilities (Fund 015)



IDD Investments	2018	2019 (Preliminary)
Imagine!	5,696,675	5,696,675
Child Care for Individuals w/ IDD	300,000	500,000
Center for People with Disabilities	184,643	184,643
Association for Community Living	112,986	112,986
PLAY Boulder Foundation	17,840	17,840
Pilot Funding (case management and pay for performance)	1,176,965	1,176,965
Mid-Year Emergent Community Needs	308,485	139,739
IDD Needs Assessment	58,438	-
Total Community Investment	7,856,032	7,828,848

2019 Highlights

- Additional 0.437% in available funds (preliminary)
- Increase investment for child care benefits for individuals with IDD
- Apply recommendations from October 2018 Needs Assessment to fund areas of high need

Note: 2018 investment included \$61,247 from fund balance

2019 Decision Package Request

Request	Four Plug-in Hybrid Electric Vehicles	\$141,506
Justification	<ul style="list-style-type: none">• Dispose of 4 gasoline used/ghost vehicles to complete the 3-year ghost vehicle replacement plan• 18% reduction in employee mileage reimbursement (July 2017 to July 2018)	
Goals	<ul style="list-style-type: none">• Operate a sustainable, efficient, safe and cost-effective Human Services fleet pool• Determine optimal fleet size by monitoring utilization of vehicles and employee mileage reimbursement	
Fund/Request #	CAP 47756, 47757, 47758, 47759 REV 47920 (transfer-in to 001 from 012)	

2019 Decision Package Request



2019 Decision Package Request

Request	Housing Department	\$20,513
Justification	<ul style="list-style-type: none">• Weatherization staff transition due to closure of Longs Peak Energy Conservation (LPEC) program• Invest in resources and tools to operationalize integration of former LPEC team with BCHA maintenance team	
Goals	<ul style="list-style-type: none">• Create efficiencies and long-term cost savings with structural changes within the maintenance department• Utilize skilled LPEC staff to reduce contractor expenses	
Fund/Request #	General Fund BAR 47890	

2019 Decision Package Request

Request	Child Welfare	\$96,206
Justification	<ul style="list-style-type: none">• State funding reductions in 2019 will lead to \$2.4M deficit• Opioid crisis has led to an increase in child welfare reportings and open case filings	
Goals	<ul style="list-style-type: none">• Support programs critical to stabilizing our community• Deliver child welfare services effectively, efficiently and sustainably	
Fund/Request #	General Fund BAR 47892	



BOULDER COUNTY
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Thank you

Boulder County Commissioners

Residents

Partners

County staff

for your ongoing support and leadership!