1) 2020 Human Services Budget Goals and Assumptions
2) Preliminary 2020 Budget
3) Fund Balance Projections
4) Community Investments
Housing & Human Services

Human Services (Fund 112) $59.1M

- Intellectual and Developmental Disabilities $8.6M
- Boulder County Housing Authority $29.2M

Boulder County Department of Housing & Human Services $96.9M

Human Services (HU1) $55.8M
- Human Services Safety Net $7.8M
- General Fund Community Investments $6.5M
- HHS Fund Community Investments $2.5M

IMPACT (HU2) $3.3M
- Community Provider Contracts $1.76M

- Housing Vouchers
- Property Operations & Management
- Housing Stabilization Program
- Family Self-Sufficiency
- Housing Pre-Development
Housing & Human Services

Boulder County Department of Housing & Human Services
$96.9M

Human Services (Fund 112)
$59.1M

Intellectual and Developmental Disabilities
$8.6M

IMPACT
(HU2)
$3.3M

• Human Services Safety Net $7.8M
• General Fund Community Investments $6.5M
• HHS Fund Community Investments $2.5M

• Community Provider Contracts $1.76M

Boulder County Housing Authority
$29.2M

• Housing Vouchers
• Property Operations & Management
• Housing Stabilization Program
• Family Self-Sufficiency
• Housing Pre-Development

Human Services (HU1)
$55.8M

Additional Community Benefits
$431.2M

• Medicaid $312M
• Food Assistance $22M
• Child Care Assistance $7.8M
• TANF $2.4M
• ACA Tax Credits $87M

67,662 clients annually
26,575 clients annually
975 children monthly
2,418 clients annually
13,000 clients annually

67,662 clients annually
26,575 clients annually
975 children monthly
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13,000 clients annually
1) Leverage Community Investments

- Align investments with areas where Federal and State funds can be leveraged
- Collaborate with local partners to increase our return on investment

2) Year-End Fund Balance Target

- Target use of Human Services fund balance to meet ongoing programming needs and to support one-time investments that would advance critical areas within HHS (housing, early childhood, and child welfare)
- Maintain a stable level of protection against funding reductions, economic downturn, and natural disasters or other emergencies

3) Strategic FTE Approach

- Continued review of term-limited positions
2020 HHS Priority Areas

- Early Childhood & Strengthening Family Supports
  - Child Care Assistance Program
  - Universal Home Visitation
  - Child Welfare

- Affordable Housing
  - Regional Affordable Housing Plan
  - Increased Access to Voucher Supports
  - Housing Stabilization Program
  - Development Projects

- ISDMC and Inter-Operability
  - Boulder County Connect
  - Colorado Regional Health Information Organization (CORHIO)
  - Family Resource Network

- Reduced Institutionalization
  - Coordination with Colorado Community Health Alliance
  - IMPACT Partnership

Prevention
Social Services Fund property tax revenue reflects an anticipated 5.5% increase over 2019.

The Intellectual and Developmental Disabilities and the Human Services Safety Net property tax revenues reflect an anticipated 10.8% increase over 2019.

2020 personnel costs reflect an estimated 4% increase.

The following assumptions were made for State allocations that have not yet been finalized:
- The Child Welfare allocation for Jan-June 2020 is assumed to be the same as July-Dec 2019.
- The final Colorado Works allocation is assumed to be very similar to the preliminary allocation.
<table>
<thead>
<tr>
<th>Opportunities and Risks: 2020 and Beyond</th>
</tr>
</thead>
<tbody>
<tr>
<td>❖ Substantial changes in major allocation funding from SFY19 to SFY20:</td>
</tr>
<tr>
<td>• Child Care (30% increase)</td>
</tr>
<tr>
<td>• County Administration (8% increase)</td>
</tr>
<tr>
<td>• Colorado Works (3% decrease based on preliminary allocation)</td>
</tr>
<tr>
<td>• Net change for major allocations is a 6% increase</td>
</tr>
<tr>
<td>❖ IV-E Waiver funding ending SFY19 may be continued into SFY20 and beyond</td>
</tr>
<tr>
<td>❖ Child Care Assistance Program:</td>
</tr>
<tr>
<td>• Increased allocation is anticipated to lead to increased enrollment and increased provider quality</td>
</tr>
<tr>
<td>• Probable changes in provider rates in July 2020 based on annual rate study. Increase to provider rates may increase expenditures</td>
</tr>
<tr>
<td>❖ Statewide increases in spending in the major allocations will result in fewer surplus distribution dollars being available during the closeout process</td>
</tr>
<tr>
<td>❖ Slowing economy may impact state allocations and ability to keep pace with inflation and caseload growth</td>
</tr>
</tbody>
</table>
Human Services Revenue Budget

2016-2020

4.9% increase ($3.07M) in budgeted revenues from 2019 to 2020

- 5.5% increase ($428,066) for Social Services Mill Levy
- 10.8% increase ($762,058) for HSSN
- 10.8% increase ($842,355) for I/DD
- 20% increase ($498,642) for intergovernmental funds for IMPACT
2020 Human Services Revenue Budget by Source
$65,893,746

- **Intergovernmental**: $28,086,315 (43%)
- **Human Services Housing**: $1,388,067 (2%)
- **Health & Human Services**: $1,412,286 (2%)
- **Human Services Safety Net**: $7,818,148 (12%)
- **Social Services Mill Levy**: $8,210,900 (12%)
- **Intellectual and Developmental Disabilities**: $8,641,937 (13%)
- **General Fund and HHS Fund Community Investments**: $9,022,220 (14%)
- **Interest Revenue & Recoveries**: $576,100 (1%)
- **Private Grant Funds**: $484,300 (1%)
- **Other County Transfers**: $253,473 (0.4%)
- **Intergovernmental**: $28,086,315 (43%)

**Child Welfare**: $12,592,182
- **County Admin**: $5,515,418
- **IMPACT (HU2)**: $3,035,494
- **TANF**: $2,759,337
- **Child Support, $1,611,407**: $1,611,407
- **CCAP, $1,003,317**: $1,003,317
- **Other, $1,569,160**: $1,569,160

*CCAP revenue budget only reflects county share (MOE) and administrative costs.*
2020 Human Services Revenue Budget by Source
$65,893,746

- Child Welfare $12,592,182
- County Admin $5,515,418
- IMPACT (HU2) $3,035,494
- TANF $2,759,337
- Child Support, $1,611,407
- CCAP, $1,003,317
- Other, $1,569,160
- Intergovernmental $28,086,315
- Health & Human Services $1,412,286
- Social Services Mill Levy $8,210,900
- Intellectual and Developmental Disabilities $8,641,937
- General Fund and HHS Fund Community Investments $9,022,220
- Interest Revenue & Recoveries $576,100
- Private Grant Funds $484,300
- Other County Transfers $253,473

Required Local Share Contribution $5,743,000

*CCAP revenue budget only reflects county share (MOE) and administrative costs.
Human Services Expenditure Budget

- 3.6% increase ($2.36M) in budgeted expenditures from 2019 to 2020
  - Estimated 4% increase ($1.38M) for personnel adjustments in Fund 112
  - 10.8% increase ($762,058) for HSSN
  - 9.5% increase ($751,907) due to estimated 10.8% increase in revenues for I/DD
<table>
<thead>
<tr>
<th>Program</th>
<th>Percentage</th>
<th>Expenditure</th>
</tr>
</thead>
<tbody>
<tr>
<td>HHS-Administered Community Investments</td>
<td>38%</td>
<td>$25,482,305</td>
</tr>
<tr>
<td>Child Welfare</td>
<td>23%</td>
<td>$15,856,691</td>
</tr>
<tr>
<td>County Admin</td>
<td>17%</td>
<td>$11,764,517</td>
</tr>
<tr>
<td>Colorado Works/TANF</td>
<td>5%</td>
<td>$3,462,271</td>
</tr>
<tr>
<td>IMPACT</td>
<td>5%</td>
<td>$3,273,891</td>
</tr>
<tr>
<td>Child Care</td>
<td>4%</td>
<td>$2,459,267</td>
</tr>
<tr>
<td>County Only and Grant Funding</td>
<td>3%</td>
<td>$2,072,806</td>
</tr>
<tr>
<td>Child Support</td>
<td>3%</td>
<td>$2,001,949</td>
</tr>
<tr>
<td>Core Services</td>
<td>1%</td>
<td>$968,651</td>
</tr>
<tr>
<td>Combined small allocated programs (&lt; $200k)</td>
<td></td>
<td>$403,158</td>
</tr>
</tbody>
</table>
2020 Human Services Expenditure Budget by Cost Type

$67,745,507 (preliminary)

Human Services: $55,829,679
- Personnel: 62%
- Operating: 6%
- Direct Client Benefits: 6%
- Contracted Services: 26%

IMPACT: $3,273,891
- Operating: 41%
- Direct Client Benefits: 54%

Intellectual and Developmental Disabilities: $8,742,153
- Personnel: 99%
Human Services Personnel

Human Services FTE and Term Positions
2016-2020

2020 Personnel Expenses

- 2020 preliminary estimate of $35,868,852 (53% of total budget) is based on an estimated 4% increase.
- 2020 personnel budget will be finalized with Human Resources and Budget Office in November.
- BOCC approved 1.0 Term FTE for IMPACT (HU2) and 1.0 FTE for I/DD in June 2019.

*Includes 7.50 FTE from the County Attorney that provide legal services to Human Services programs (child support, child welfare).
## 2020 Human Services Fund Balance

<table>
<thead>
<tr>
<th>Human Services (HU1)</th>
<th>IMPACT (HU2)</th>
<th>I/DD</th>
<th>Combined Total</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>2020 Preliminary Revenue Budget</strong></td>
<td>$54,121,315</td>
<td>$3,130,494</td>
<td>$8,641,937</td>
</tr>
<tr>
<td><strong>2020 Preliminary Expense Budget</strong></td>
<td>$55,829,679</td>
<td>$3,273,891</td>
<td>$8,641,937</td>
</tr>
<tr>
<td><strong>2020 Budgeted Use of Fund Balance</strong></td>
<td>($1,708,364)</td>
<td>($143,397)</td>
<td>-</td>
</tr>
</tbody>
</table>

| Fund Balance as of 1/1/2019 | $12,693,960 | $2,205,034 | $490,586 | - |
| **2020 Projected Ending Fund Balance** | $10,985,596 | $2,061,637 | $490,586 | - |
## Community Investments

### HHS-Administered Community Investments
**2016-2020 Expenditures**

<table>
<thead>
<tr>
<th>Year</th>
<th>Intellectual/Developmental Disabilities</th>
<th>General Fund</th>
<th>Health and Human Services</th>
<th>Human Services Safety Net</th>
</tr>
</thead>
<tbody>
<tr>
<td>2016 Actual</td>
<td>$5,802,807</td>
<td>$6,210,179</td>
<td>$2,012,289</td>
<td>$6,133,839</td>
</tr>
<tr>
<td>2017 Actual</td>
<td>$7,414,329</td>
<td>$6,318,941</td>
<td>$2,262,289</td>
<td>$6,130,561</td>
</tr>
<tr>
<td>2018 Actual</td>
<td>$7,680,744</td>
<td>$6,413,725</td>
<td>$2,512,289</td>
<td>$7,025,491</td>
</tr>
<tr>
<td>2019 Budgeted</td>
<td>$7,890,030</td>
<td>$6,509,931</td>
<td>$2,512,289</td>
<td>$7,056,090</td>
</tr>
<tr>
<td>2020 Budgeted</td>
<td>$8,641,937</td>
<td>$6,509,931</td>
<td>$2,512,289</td>
<td>$7,818,148</td>
</tr>
</tbody>
</table>

### Diagram

- **2016 Actual:** $20,159,114
- **2017 Actual:** $22,126,120
- **2018 Actual:** $23,632,249
- **2019 Budgeted:** $23,968,340
- **2020 Budgeted:** $25,482,305
# 2020 Community Investments

## 2020 HHS-Administered Community Investments by Type

(Intellectual and Developmental Disabilities Fund, General Fund, Health and Human Services Fund, Human Services Safety Net)

<table>
<thead>
<tr>
<th>Category</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Intellectual and Developmental Disabilities</td>
<td>$8,641,937</td>
</tr>
<tr>
<td>Behavioral Health and Criminal Justice</td>
<td>$5,306,725</td>
</tr>
<tr>
<td>Early Childhood</td>
<td>$3,286,523</td>
</tr>
<tr>
<td>Safety and Child Welfare</td>
<td>$2,355,991</td>
</tr>
<tr>
<td>Housing and Homelessness</td>
<td>$2,197,031</td>
</tr>
<tr>
<td>Integrated Services Delivery Model of Care</td>
<td>$2,000,696</td>
</tr>
<tr>
<td>Health</td>
<td>$1,352,252</td>
</tr>
<tr>
<td>Emergent Needs</td>
<td>$341,150</td>
</tr>
</tbody>
</table>
Thank You!

BOULDER COUNTY
HOUSING & HUMAN SERVICES

Hope for the future, help when you need it.