Hope for the future, help when you need it.

2021 Human Services Budget
November 2020
1) 2021 Human Services Budget Goals and Assumptions
2) Preliminary 2021 Budget
3) Fund Balance Projections
4) Community Investments
2021 Human Services Budget Goals

1) Leverage Community Investments
   • Align investments with areas where Federal and State funds can be leveraged
   • Collaborate with local partners to increase our return on investment

2) Year-End Fund Balance Target
   • Target use of Human Services fund balance to meet ongoing programming needs and to support one-time investments that would advance critical areas within HHS (housing, early childhood, and child welfare)
   • Maintain a stable level of protection against funding reductions, economic downturn, and natural disasters or other emergencies

3) Strategic FTE Approach
   • Strategic analysis of all vacant positions
   • Continued review of term-limited positions
2021 HHS Priority Areas

Early Childhood & Strengthening Family Supports
- Child Care Assistance Program
- Universal Home Visitation
- Child Welfare

Affordable Housing
- Regional Affordable Housing Plan
- Increased Access to Voucher Supports
- Housing Stabilization Program
- Development Projects

ISDMC and Inter-Operability
- Boulder County Connect
- Colorado Regional Health Information Organization (CORHIO)
- Family Resource Network

Reduced Institutionalization
- Coordination with Colorado Community Health Alliance
- IMPACT Partnership

Prevention
Social Services Fund property tax revenue reflects an anticipated 5% increase over 2020.

The Intellectual and Developmental Disabilities and the Human Services Safety Net property tax revenues and expenditures assumed to remain at 2020 levels.

The 2021 expenditure budget reflects a continuation budget for operating expenses. 2021 personnel costs reflect an estimated 2.6% increase (1.6% range movement, 1% merit).
Opportunities and Risks: 2021 and Beyond

- Substantial changes in major allocation funding from SFY20 to SFY21:
  - Child Care (7.6% increase)
  - Core Services (2.6% increase)
  - Colorado Works (3.9% increase)
  - County Administration (3.5% decrease)
  - Net change for major allocations is a 1.38% increase

- Child Care Assistance Program
  - Increased allocation is anticipated to cover additional absences mandated by new State CCAP rule that went into effect October 1, 2020
  - As a COVID relief measure, the State has capped parent fees at 7% of countable income for qualified families, increasing cost to the county

- Statewide increases in spending in the major allocations will result in fewer surplus distribution dollars being available during the closeout process

- Potential additional revenue from the State for COVID-19 related funding

- Slowing economy may impact state allocations and ability to keep pace with inflation and caseload growth
Human Services Revenue Budget

2017-2021

2.7% decrease ($1,838,493) in budgeted revenues from 2020 to 2021

- 5% increase ($410,535) for Social Services Mill Levy
- 6% overall decrease ($1,762,814) in intergovernmental funds (including $212,125 reduction for IMPACT due to sunsetting of grant)
- Reduction of $253,473 in County general fund contributions
2021 Human Services Revenue Budget by Source
$65,114,001

- **Intergovernmental**: $27,149,849 (42%)
- **Human Services Housing**: $1,388,067 (2%)
- **Human Services Safety Net**: $7,791,572 (12%)
- **Social Services Mill Levy**: $8,621,435 (13%)
- **Intellectual and Developmental Disabilities**: $8,657,302 (13%)
- **General Fund and HHS Fund Community Investments**: $9,022,220 (14%)
- **Interest Revenue & Recoveries**: $646,002 (1%)
- **Private Grant Funds**: $425,268 (1%)
- **Private Grant Funds**: $425,268 (1%)

**Revenue Sources**:
- **Child Welfare**: $11,994,889
- **County Admin**: $4,896,375
- **IMPACT (HU2)**: $2,823,369
- **TANF**: $3,184,535
- **Child Support**: $1,650,218
- **CCAP**: $1,049,663
- **Other**: $1,550,800

**Required Local Share Contribution**: $5,285,610

*CCAP revenue budget only reflects county share (MOE) and administrative costs.*
Human Services Expenditure Budget

2017-2021

- I/DD (Fund 120) $7,414,329
- IMPACT (Fund 112, HU2) $3,644,533
- Human Services (Fund 112, HU1) $8,697,993

1.2% increase ($820,501) in budgeted expenditures from 2020 to 2021

- Estimated 2.6% increase ($1.07M) for personnel adjustments
- Child Welfare and Child Support county attorney expense budget ($1,144,805) is included.
Human Services
Expenditure Budget by Program

2021 Expenditure Budget by Program
$68,382,047 (preliminary)

HHS-Administered Community Investments
38% $25,511,785

Child Welfare
23% $15,756,241

County Admin
17% $11,830,365

Colorado Works/TANF
5% $4,031,321

IMPACT
5% $3,332,670

County Only and Grant Funding
4% $2,472,136

Child Support
3% $2,067,585

Child Care
3% $2,038,272

Combined small allocated programs (< $200k)
1% $791,669

Core Services
$550,003
Human Services Expenditure Budget by Cost Type

2021 Human Services Expenditure Budget by Cost Type
$68,682,047 (preliminary)

- **Personnel**: 62%
- **Operating**: 6%
- **Direct Client Benefits**: 3%
- **Contracted Services**: 26%

**Impacted**
- $3,332,670
- Operating: 3%
- Direct Client Benefits: 1%

**Intellectual and Developmental Disabilities**
- $8,697,993
- Contracted Services: 96%
- Personnel: 1%
- Direct Client Benefits: 3%

Bar chart showing budget allocations for different cost types.
Human Services FTE and Term Positions 2017-2021

2021 Personnel Expenses

- 2021 preliminary estimate of $36,553,358 (53% of total budget) is based on an estimated 2.6% increase.
- 2021 personnel budget will be finalized with Human Resources and Budget Office in early December.
- BOCC approved 11 unbudgeted (term) positions in 2020.

*Includes 7.50 FTE from the County Attorney that provide legal services to Human Services programs (child support, child welfare).
## Human Services Fund Balance

<table>
<thead>
<tr>
<th></th>
<th>Human Services (HU1)</th>
<th>IMPACT (HU2)</th>
<th>I/DD</th>
<th>Combined Total</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>2021 Preliminary Revenue Budget</strong></td>
<td>$53,633,330</td>
<td>$2,823,369</td>
<td>$8,657,302</td>
<td>$65,114,001</td>
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<tr>
<td><strong>2021 Preliminary Expense Budget</strong></td>
<td>$56,351,384</td>
<td>$3,332,670</td>
<td>$8,697,993</td>
<td>$68,382,047</td>
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<tr>
<td><strong>2021 Budgeted Use of Fund Balance</strong></td>
<td>($2,718,054)</td>
<td>($509,301)</td>
<td>($40,691)</td>
<td>($3,268,046)</td>
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<tr>
<td>Fund Balance as of 1/1/2020</td>
<td>$14,690,553</td>
<td>$2,260,545</td>
<td>$1,178,103</td>
<td>-</td>
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<tr>
<td><strong>2021 Projected Ending Fund Balance</strong></td>
<td>$11,972,499</td>
<td>$1,751,244</td>
<td>$1,137,412</td>
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</table>
Community Investments

HHS-Administered Community Investments
2017-2021 Expenditures

<table>
<thead>
<tr>
<th>Fund Type</th>
<th>2017 Actual</th>
<th>2018 Actual</th>
<th>2019 Actual</th>
<th>2020 Budgeted</th>
<th>2021 Budgeted</th>
</tr>
</thead>
<tbody>
<tr>
<td>Intellectual/Developmental Disabilities</td>
<td>$7,414,329</td>
<td>$7,680,743</td>
<td>$7,423,168</td>
<td>$8,697,993</td>
<td>$8,697,993</td>
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<tr>
<td>General Fund</td>
<td>$6,318,941</td>
<td>$6,413,725</td>
<td>$6,509,931</td>
<td>$6,509,931</td>
<td>$6,509,931</td>
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<tr>
<td>Health and Human Services</td>
<td>$2,262,289</td>
<td>$2,512,289</td>
<td>$2,512,289</td>
<td>$2,512,289</td>
<td>$2,512,289</td>
</tr>
<tr>
<td>Human Services Safety Net</td>
<td>$6,130,546</td>
<td>$7,025,491</td>
<td>$7,056,090</td>
<td>$7,783,257</td>
<td>$7,791,572</td>
</tr>
<tr>
<td>Total</td>
<td>$22,126,105</td>
<td>$23,632,248</td>
<td>$23,501,478</td>
<td>$25,503,470</td>
<td>$25,511,785</td>
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</table>
## 2021 HHS-Administered Community Investments by Type (Preliminary)

(�ntellectual and Developmental Disabilities Fund, General Fund, Health and Human Services Fund, Human Services Safety Net)

<table>
<thead>
<tr>
<th>Category</th>
<th>Investments</th>
</tr>
</thead>
<tbody>
<tr>
<td>Intellectual and Developmental Disabilities</td>
<td>$8,697,993</td>
</tr>
<tr>
<td>Behavioral Health and Criminal Justice</td>
<td>$4,804,794</td>
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<tr>
<td>Early Childhood</td>
<td>$3,376,757</td>
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<tr>
<td>Housing and Homelessness</td>
<td>$2,491,242</td>
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<tr>
<td>Integrated Services Delivery Model of Care</td>
<td>$2,172,840</td>
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<tr>
<td>Safety and Child Welfare</td>
<td>$2,002,891</td>
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<tr>
<td>Health</td>
<td>$1,352,252</td>
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<tr>
<td>Emergent Needs</td>
<td>$613,016</td>
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</table>
Thank You!

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